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Client: **ESPEY MFG. & ELECTRONICS CORP.**

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SIGNED: Shannon Carpenter 11/16/2020

NAME: Shannon Carpenter

TITLE: Account Contract Administrator

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2020

Commission File Number I-4383

ESPEY MFG. & ELECTRONICS CORP.

(Exact name of registrant as specified in its charter)

NEW YORK	**Trading Symbol**	**14-1387171**
(State of incorporation)	ESP	(I.R.S. Employer's Identification No.)

233 Ballston Avenue, Saratoga Springs, New York 12866
(Address of principal executive offices)

518-245-4400
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

☒ Yes ☐ No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

☒ Yes ☐ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company:

☐ Large accelerated filer	☐ Non-accelerated filer
☐ Accelerated filer	☒ Smaller reporting company

Indicate by check mark whether the registrant is a shell company.

☐ Yes ☒ No

At November 12, 2020, there were 2,402,633 shares outstanding of the registrant's Common stock, $.33-1/3 par value.

ESPEY MFG. & ELECTRONICS CORP.
Quarterly Report on Form 10-Q
I N D E X

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PART I: FINANCIAL INFORMATION
ESPEY MFG. & ELECTRONICS CORP.
Balance Sheets
September 30, 2020 (Unaudited) and June 30, 2020

	September 30, 2020	June 30, 2020
ASSETS:		
Cash and cash equivalents	$ 9,070,570	$ 5,402,122
Investment securities	2,828,857	5,141,520
Trade accounts receivable, net of allowance of $3,000	6,375,993	9,013,405
Income tax receivable	19,099	—
Inventories:		
Raw materials	2,040,521	2,057,778
Work-in-process	278,422	614,521
Costs related to contracts in process	13,631,804	12,115,756
Total inventories	15,950,747	14,788,055
Prepaid expenses and other current assets	648,330	396,886
Total current assets	34,893,596	34,741,988
Property, plant and equipment, net	3,350,037	3,466,778
Total assets	$ 38,243,633	$ 38,208,766
LIABILITIES AND STOCKHOLDERS' EQUITY:		
Accounts payable	$ 2,671,522	$ 2,861,696
Accrued expenses:		
Salaries and wages	484,912	469,201
Vacation	677,547	689,834
Dividends	600,658	—
Other	160,781	318,322
Payroll and other taxes withheld	323,525	186,970
Contract liabilities	2,247,848	2,175,235
Income taxes payable	—	47,707
Total current liabilities	7,166,793	6,748,965
Deferred tax liabilities	215,333	232,953
Total liabilities	7,382,126	6,981,918
Commitments and contingencies (See Note 5)		
Common stock, par value $.33-1/3 per share Authorized 10,000,000 shares; Issued 3,029,874 shares as of September 30, 2020 and June 30, 2020. Outstanding 2,402,633 as of September 30, 2020 and June 30, 2020	1,009,958	1,009,958
Capital in excess of par value	19,120,380	19,073,213
Accumulated other comprehensive loss	(4,781)	(3,107)
Retained earnings	18,386,755	18,797,589
	38,512,312	38,877,653
Less: Cost of 627,241 shares of common stock in treasury as of September 30, 2020 and June 30, 2020	(7,650,805)	(7,650,805)
Total stockholders' equity	30,861,507	31,226,848
Total liabilities and stockholders' equity	$ 38,243,633	$ 38,208,766

The accompanying notes are an integral part of the financial statements.

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ESPEY MFG. & ELECTRONICS CORP.
Statements of Comprehensive Income (Unaudited)
Three Months Ended September 30, 2020 and 2019

	September 30, 2020	September 30, 2019
Net sales	$ 7,265,515	$ 5,923,819
Cost of sales	6,138,141	4,787,471
Gross profit	1,127,374	1,136,348
Selling, general and administrative expenses	914,626	1,084,212
Operating income	212,748	52,136
Other income:		
Interest income	15,217	32,161
Other	3,128	15,328
Total other income	18,345	47,489
Income before provision for income taxes	231,093	99,625
Provision for income taxes	41,269	17,849
Net income	$ 189,824	$ 81,776
Other comprehensive (loss) income, net of tax:		
Unrealized (loss) gain on investment securities	(1,674)	197
Total comprehensive income	$ 188,150	$ 81,973
Net income per share:		
Basic	$ 0.08	$ 0.03
Diluted	$ 0.08	$ 0.03
Weighted average number of shares outstanding:		
Basic	2,402,633	2,387,408
Diluted	2,402,633	2,396,256
Dividends per share:	$ 0.25	$ 0.25

The accompanying notes are an integral part of the financial statements.

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Espey Mfg. & Electronics Corp.
Statements of Changes in Stockholders' Equity (Unaudited)
Three Months Ended September 30, 2020

	Outstanding Shares	Common Amount	Capital in Excess of Par Value	Accumulated Other Comprehensive (Loss)	Retained Earnings	Treasury Stock Shares	Treasury Stock Amount	Unearned ESOP Shares	Total Stockholders' Equity
Balance as of June 30, 2020	2,402,633	$1,009,958	$19,073,213	$ (3,107)	$18,797,589	627,241	$(7,650,805)	$ —	$ 31,226,848
Comprehensive income:									
Net income					189,824				189,824
Other comprehensive loss, net of tax of $ (445)				(1,674)					(1,674)
Total comprehensive income									188,150
Stock based-compensation			47,167						47,167
Dividends declared on common stock $0.25 per share					(600,658)				(600,658)
Balance as of September 30, 2020	2,402,633	$1,009,958	$19,120,380	$ (4,781)	$18,386,755	627,241	$(7,650,805)	$ —	$ 30,861,507

The accompanying notes are an integral part of the financial statements.

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Espey Mfg. & Electronics Corp.
Statements of Changes in Stockholders' Equity (Unaudited)
Three Months Ended September 30, 2019

	Outstanding Shares	Common Amount	Capital in Excess of Par Value	Accumulated Other Comprehensive Income (Loss)	Retained Earnings	Treasury Stock Shares	Treasury Stock Amount	Unearned ESOP Shares	Total Stockholders' Equity
Balance as of June 30, 2019	2,401,213	$1,009,958	$18,731,975	$ (1,299)	$20,022,132	628,661	$(7,632,556)	$(204,706)	$ 31,925,504
Comprehensive income:									
Net income					81,776				81,776
Other comprehensive income, net of tax of $ 52				197					197
Total comprehensive income									81,973
Stock options exercised	2,000		33,780			(2,000)	16,500		50,280
Stock-based compensation			47,176						47,176
Dividends paid on common stock $0.25 per share					(597,260)				(597,260)
Purchase of treasury stock	(333)					333	(8,291)		(8,291)
Balance as of September 30, 2019	2,402,880	$1,009,958	$18,812,931	$ (1,102)	$19,506,648	626,994	$(7,624,347)	$(204,706)	$ 31,499,382

The accompanying notes are an integral part of the financial statements.

ESPEY MFG. & ELECTRONICS CORP.
Statements of Cash Flows (Unaudited)
Three Months Ended September 30, 2020 and 2019

	September 30, 2020	September 30, 2019
Cash Flows from Operating Activities:		
Net income	$ 189,824	$ 81,776
Adjustments to reconcile net income to net cash provided by operating activities:		
Stock-based compensation	47,167	47,176
Depreciation	136,548	142,798
ESOP compensation expense	—	87,833
Deferred income tax benefit	(17,175)	(8,688)
Changes in assets and liabilities:		
Decrease in trade accounts receivable, net	2,637,412	4,346,797
Increase in income tax receivable	(19,099)	(93,981)
Increase in inventories, net	(1,162,692)	(1,612,900)
(Increase) decrease in prepaid expenses and other current assets	(251,444)	230,260
Decrease in accounts payable	(190,174)	(83,979)
Increase in accrued salaries and wages	15,711	102,634
Decrease in vacation accrual	(12,287)	(111,016)
Decrease in ESOP Payable	—	(3,542)
Decrease in other accrued expenses	(157,541)	(25,245)
Increase (decrease) in payroll and other taxes withheld	136,555	(651)
Increase in contract liabilities	72,613	660,780
Decrease in income taxes payable	(47,707)	(30,481)
Net cash provided by operating activities	1,377,711	3,729,571
Cash Flows from Investing Activities:		
Additions to property, plant and equipment	(19,807)	(94,070)
Purchase of investment securities	(292,119)	(2,468,751)
Proceeds from sale/maturity of investment securities	2,602,663	2,581,496
Net cash provided by investing activities	2,290,737	18,675
Cash Flows from Financing Activities:		
Dividends on common stock	—	(597,260)
Purchase of treasury stock	—	(8,291)
Proceeds from exercise of stock options	—	50,280
Net cash used in financing activities	—	(555,271)
Increase in cash and cash equivalents	3,668,448	3,192,975
Cash and cash equivalents, beginning of period	5,402,122	1,462,761
Cash and cash equivalents, end of period	$ 9,070,570	$ 4,655,736
Supplemental Schedule of Cash Flow Information:		
Income taxes paid	$ 125,250	$ 151,000
Supplemental Schedule of Non-cash Financing Activities:		
Accrual of dividends	$ 600,658	$ —

The accompanying notes are an integral part of the financial statements.

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ESPEY MFG. & ELECTRONICS CORP.
Notes to Financial Statements (Unaudited)

Note 1. Basis of Presentation

In the opinion of management the accompanying unaudited financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary for a fair presentation of the results for such periods. The results for any interim period are not necessarily indicative of the results to be expected for the full fiscal year. Certain information and footnote disclosures normally included in financial statements prepared in accordance with United States generally accepted accounting principles have been condensed or omitted. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of assets and liabilities. On an ongoing basis, we evaluate our estimates and judgments, including those related to revenue recognition, inventories, income taxes, and stock-based compensation. Specific to inventories, including work-in-process and contracts in process, management evaluates, quarterly, those estimates used in determining the cost to complete for each contract on Espey Mfg. & Electronics Corp. (the Company's) sales backlog. The change in estimates may affect the reported amount of inventories and gross profit in the current or a future period. Management bases its estimates on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. These financial statements should be read in conjunction with the Company's most recent audited financial statements included in its report on Form 10-K for the year ended June 30, 2020. Certain reclassifications may have been made to the prior year financial statements to conform to the current year presentation.

Note 2. Investment Securities

ASC 820 establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

- Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.
- Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3: Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

The carrying amounts of financial instruments, including cash and cash equivalents, short term investment securities, accounts receivable, accounts payable and accrued expenses, approximated fair value as of September 30, 2020 and June 30, 2020 because of the immediate or short-term maturity of these financial instruments.

Investment securities at September 30, 2020 and June 30, 2020 consist of certificates of deposit and municipal bonds which are classified as available-for-sale securities and have been determined to be level 1 assets. The cost, gross unrealized gains, gross unrealized losses and fair value of available-for-sale securities by major security type at September 30, 2020 and June 30, 2020 are as follows:

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
September 30, 2020				
Certificates of deposit	$ 2,451,000	$ —	$ —	$ 2,451,000
Municipal bonds	380,921	780	(3,844)	377,857
Total investment securities	$ 2,831,921	$ 780	$ (3,844)	$ 2,828,857
June 30, 2020				
Certificates of deposit	$ 4,679,847	$ —	$ —	$ 4,679,847
Municipal bonds	462,618	1,243	(2,188)	461,673
Total investment securities	$ 5,142,465	$ 1,243	$ (2,188)	$ 5,141,520

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The portfolio is diversified and highly liquid and primarily consists of investment grade fixed income instruments. At September 30, 2020, the Company did not have any investments in individual securities that have been in a continuous loss position considered to be other than temporary.

As of September 30, 2020 and June 30, 2020, the remaining contractual maturities of available-for-sale securities were as follows:

	Years to Maturity		
	Less than One Year	One to Five Years	Total
September 30, 2020			
Available-for-sale	$ 2,828,857	$ —	$ 2,828,857
June 30, 2020			
Available-for-sale	$ 5,141,520	$ —	$ 5,141,520

Note 3. Net Income per Share

Basic net income per share excludes dilution and is computed by dividing net income available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted net income per share reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the income of the Company. The computation of weighted-average common shares outstanding, assuming dilution, excluded options to purchase 254,762 and 190,639 shares of our common stock for the three months ended September 30, 2020 and 2019, respectively, as the effect of including them would be anti-dilutive. As unearned ESOP shares are released or committed-to-be-released the shares become outstanding for earnings-per-share computations.

Note 4. Stock Based Compensation

The Company follows ASC 718 in establishing standards for the accounting for transactions in which an entity exchanges its equity instruments for goods or services, as well as transactions in which an entity incurs liabilities in exchange for goods or services that are based on the fair value of the entity's equity instruments or that may be settled by the issuance of those equity instruments. ASC 718 requires that the cost resulting from all share-based payment transactions be recognized in the financial statements based on the fair value of the share-based payment. ASC 718 establishes fair value as the measurement objective in accounting for share-based payment transactions with employees, except for equity instruments held by employee share ownership plans.

Total stock-based compensation expense recognized in the statements of comprehensive income for the three-month periods ended September 30, 2020 and 2019 was $47,167 and $47,176, respectively, before income taxes. The related total deferred tax benefits were $2,727 and $2,578 for the same periods.

As of September 30, 2020, there was $100,157 of unrecognized compensation cost related to stock option awards that is expected to be recognized as expense over the next 1.25 years. The total deferred tax benefit related to these awards is expected to be $5,876.

The Company has one employee stock option plan under which options or stock awards may be granted, the 2017 Stock Option and Restricted Stock Plan (the "2017 Plan"). The Board of Directors may grant options to acquire shares of common stock to employees and non-employee directors of the Company at the fair market value of the common stock on the date of grant. The maximum aggregate number of shares of Common Stock subject to options or awards to non-employee directors is 133,000 and the maximum aggregate number of shares of Common Stock subject to options or awards granted to non-employee directors during any single fiscal year is the lesser of 13,300 and 33 1/3% of the total number of shares subject to options or awards granted in such fiscal year. The maximum number of shares subject to options or awards granted to any individual employee may not exceed 15,000 in a fiscal year. Generally, options granted have a two-year vesting period based on two years of continuous service and have a ten-year contractual life. Option grants provide for accelerated vesting if there is a change in control. Shares issued upon the exercise of options are from those held in Treasury. Options covering 400,000 shares are authorized for issuance under the 2017 Plan, of which 164,329 have been granted as of September 30, 2020. While no further grants of options may be made under the Company's 2007 Stock Option and Restricted Stock Plan, as of September 30, 2020, 119,750 options were outstanding under such plan of which all are vested and exercisable.

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ASC 718 requires the use of a valuation model to calculate the fair value of stock-based awards. The Company has elected to use the Black-Scholes option valuation model, which incorporates various assumptions including those for dividend yield, volatility, expected life and interest rates.

There were no options awarded for the three months ended September 30, 2020 and 2019.

The Company declares regular dividends quarterly and declared a first quarter regular cash dividends of $0.25 per share for the three months ended September 30, 2020. The Company declared and paid a first quarter regular cash dividends of $0.25 per share for the three months ended September 30, 2019. Expected stock price volatility is based on the historical volatility of the Company's stock. The risk-free interest rate is based on the implied yield available on U.S. Treasury issues with an equivalent term approximating the expected life of the options. The expected option term (in years) represents the estimated period of time until exercise and is based on actual historical experience.

The following table summarizes stock option activity during the three months ended September 30, 2020:

	Employee Stock Options Plan				
	Number of Shares Subject to Option	Weighted Average Exercise Price		Weighted Average Remaining Contractual Term	Aggregate Intrinsic Value
Balance at July 1, 2020	276,712	$	24.30	6.10	
Granted	—		—	—	
Exercised	—		—	—	
Forfeited or expired	(21,950)	$	21.02	—	
Outstanding at September 30, 2020	254,762	$	24.58	6.08	$ 0
Vested or expected to vest at September 30, 2020	240,227	$	24.64	5.92	$ 0
Exercisable at September 30, 2020	160,620	$	25.07	4.54	$ 0

The aggregate intrinsic value in the table above represents the total pretax intrinsic value (the difference between the closing sale price of the Company's common stock as reported on the NYSE American on September 30, 2020 and the exercise price, multiplied by the number of in-the-money options) that would have been received by the option holders if all option holders had exercised their options on September 30, 2020. This amount changes based on the fair market value of the Company's common stock. The total intrinsic values of the options exercised during the three months ended September 30, 2020 and 2019 were $0 and $263, respectively.

The following table summarizes changes in non-vested stock options during the three months ended September 30, 2020:

	Number of Shares Subject to Option	Weighted Average Grant Date Fair Value (per Option)	
Non-vested at July 1, 2020	97,192	$	4.034
Granted	—		—
Vested	—		—
Forfeited or expired	(3,050)	$	3.618
Non-vested at September 30, 2020	94,142	$	4.048

Note 5. Commitments and Contingencies

The Company from time to time, enters into standby letters of credit agreements with financial institutions primarily relating to the guarantee of future performance on certain contracts. Contingent liabilities on outstanding standby letters of credit agreements aggregated to zero at September 30, 2020 and June 30, 2020. The Company, as a U.S. Government contractor, is subject to audits, reviews, and investigations by the U.S. Government related to its negotiation and performance of government contracts and its accounting for such contracts. Failure to comply with applicable U.S. Government standards by a contractor may result in suspension from eligibility for award of any new government contract and a guilty plea or conviction may result in debarment from eligibility for awards. The government may, in certain cases, also terminate existing contracts, recover damages, and impose other sanctions and penalties. As a result of contract audits the Company will determine a range of possible outcomes and in accordance with ASC 450 "Contingencies" the Company will accrue amounts within a range that appears to be its best estimate of a possible outcome. Adjustments are made to accruals, if any, periodically based on current information.

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We are party to various litigation matters and claims arising from time to time in the ordinary course of business. While the results of such matters cannot be predicted with certainty, we believe that the final outcome of such matters will not have a material adverse effect on our business, financial condition, results of operations or cash flows. Currently, there are no matters pending.

Note 6. Revenue

The company follows Accounting Standards Codification ("ASC") 606 "Revenue from Contracts with Customers" to determine the recognition of revenue. This standard requires entities to assess the products or services promised in contracts with customers at contract inception to determine the appropriate unit at which to record revenues. Revenue is recognized when control of the promised products or services is transferred to customers at an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those products or services.

Significant judgment is required in determining the satisfaction of performance obligations. Revenues from our performance obligations are satisfied over time using the output method which considers the appraisal of results achieved and milestones reached or units delivered based on contractual shipment terms, typically shipping point. Revenue is recognized when the customer takes control of the product or services. The output method best depicts the transfer of control to the customer as the output method represents work completed. Control is typically transferred to the customer at shipping point as the company has a present right to payment, the customer has legal title to the asset, the customer has the significant risks and rewards of ownership of the asset, and in most instances the customer has accepted the asset.

Total revenue recognized for the three months ended September 30, 2020 based on units delivered was $5,858,706 compared to $5,118,314 for the same period in fiscal year 2020. Total revenue recognized for the three months ended September 30, 2020 based on milestones achieved was $1,406,809 compared to $805,505 for the same periods in fiscal year 2020.

The company offers a standard one-year product warranty. Product warranties offered by the company are classified as assurance-type warranties, which means, the warranty only guarantees that the good or service functions as promised. Based on this, the provided warranty is not considered to be a distinct performance obligation. The impact of variable consideration has been considered but none identified which would be required to be allocated to the transaction price as of September 30, 2020. Our payment terms are generally 30-60 days.

Contract liabilities were $2,247,848 and $ 2,175,235 as of September 30, 2020 and June 30, 2020, respectively. The increase in contract liabilities is primarily due to cash collected from a progress payment related to a specific contract. The company used the practical expedient to expense incremental costs incurred to obtain a contract when the contract term is less than one year.

The company's backlog at September 30, 2020 totaling $62 million is expected to be recognized in the following fiscal years: 43% in 2021; 40% in 2022; 11% in 2023, and 6% thereafter.

Note 7. Recently Issued Accounting Standards

Recent Accounting Pronouncements Adopted

In August 2018, the FASB issued ASU No. 2018-13, "Fair Value Measurement (Topic 820): Disclosure Framework – Changes to the Disclosure Requirements for Fair Value Measurement." This ASU is part of the FASB's larger disclosure framework project intended to improve the effectiveness of financial statement footnote disclosure. ASU 2018-13 modifies required fair value disclosures related primarily to level 3 investments. This ASU is effective for annual periods beginning after December 15, 2019 and interim periods within those annual periods. The adoption of ASU 2018-13 does not have a material effect on the Company's financial position, results of operations, and cash flows as our investments are currently Level 1. We will, however, continue to evaluate going forward should we obtain any Level 3 investments.

Recent Accounting Pronouncements Not Yet Adopted

In December 2019, the FASB issued guidance (ASU 2019-12) intended to simplify the accounting for income taxes. The amendments in this guidance are effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2020 (the Company's fiscal 2022), with early adoption permitted. The Company is currently evaluating the potential impact of this guidance on the Company's disclosures.

Note 8. Employee Stock Ownership Plan

The Company sponsors a leveraged employee stock ownership plan (the "ESOP") that covers all nonunion employees who work 1,000 or more hours per year and are employed on June 30. The Company makes annual contributions to the ESOP equal to the ESOP's debt service less dividends on unallocated shares received by the ESOP. All dividends on unallocated shares received by the ESOP are used to pay debt service. Dividends on allocated ESOP shares are recorded as a reduction of retained earnings. As the debt is repaid, shares are released and allocated to active employees, based on the proportion of debt service paid in the year. The Company accounts for its ESOP in accordance with FASB ASC 718-40. Accordingly, the shares purchased by the ESOP are reported as Unearned ESOP shares in the statement of financial position. As shares are released or committed-to-be-released, the Company reports compensation expense equal to the current average market price of the shares, and the shares become outstanding for earnings-per-share (EPS) computations. Effective June 30, 2020, the loan from the Company to the ESOP was paid in full and all shares have been allocated to participants accounts. ESOP compensation expense was $0 for the three months ended September 30, 2020 and $87,833 for the three month periods ended September 30, 2019. It is the Company's intention to continue the program with an additional purchase of shares by the ESOP from the Company during fiscal 2021.

The ESOP shares as of September 30, 2020 and 2019 were as follows:

	September 30, 2020	September 30, 2019
Allocated shares	469,119	454,610
Committed-to-be-released shares	—	3,542
Unreleased shares	—	10,624
Total shares held by the ESOP	469,119	468,776
Fair value of unreleased shares	$ —	$ 252,001

The Company may at times be required to repurchase shares at the ESOP participants' request at the fair market value. During the three months ended September 30, 2020, the Company did not repurchase any shares. During the three months ended September 30, 2019, the Company repurchased 333 shares previously held in the ESOP for $8,291.

The ESOP allows for eligible participants to take whole share distributions from the plan on specific dates in accordance with the provision of the plan. There were no share distributions from the ESOP during the three months ended September 30, 2020 and 2019.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

Espey Mfg. & Electronics Corp. (“Espey”) is a power electronics design and original equipment manufacturing (OEM) company with a long history of developing and delivering highly reliable products for use in military and severe environment applications. Design, manufacturing, and testing is performed in our 150,000+ square foot facility located at 233 Ballston Ave, Saratoga Springs, New York. Espey is classified as a “smaller reporting company” for purposes of the reporting requirements under the Securities Exchange Act of 1934, as amended. Espey’s common stock is publicly-traded on the NYSE American under the symbol “ESP.”

Espey began operations after incorporation in New York in 1928. We strive to remain competitive as a leader in high power energy conversion and transformer solutions through the design and manufacture of new and improved products by using advanced and “cutting edge” electronics technologies.

Espey is ISO 9001:2015 and AS9100:2016 certified. Our primary products are power supplies, power converters, filters, power transformers, magnetic components, power distribution equipment, UPS systems, antennas and high power radar systems. The applications of these products include AC and DC locomotives, shipboard power, shipboard radar, airborne power, ground-based radar, and ground mobile power.

Espey services include design and development to specification, build to print, design services, design studies, environmental testing services, metal fabrication, painting services, and development of automatic testing equipment. Espey is vertically integrated, meaning that the Company produces individual components (including inductors), populates printed circuit boards, fabricates metalwork, paints, wires, qualifies, and fully tests items, mechanically, electrically and environmentally, in house. Portions of the manufacturing and testing process are subcontracted to vendors from time to time.

The Company markets its products primarily through its own direct sales organization and through outside sales representatives. Business is solicited from large industrial manufacturers and defense companies, the government of the United States, foreign governments and major foreign electronic equipment companies. Espey is also on the eligible list of contractors with the United States Department of Defense. We pursue opportunities for prime contracts directly with the Department of Defense and are generally automatically solicited by Department of Defense procurement agencies for their needs falling within the major classes of products produced by the Company. Espey contracts with the Federal Government under cage code 20950 as Espey Mfg. & Electronics Corp.

There is competition in all classes of products manufactured by the Company ranging from divisions of the largest electronic companies, to many small companies. The Company's sales do not represent a significant share of the industry's market for any class of its products. The principal methods of competition for electronic products of both a military and industrial nature include, among other factors, price, product performance, the experience of the particular company and history of its dealings in such products.

Our business is not seasonal. However, the concentration of our business in the rail industry, and in equipment for military applications and industrial applications, and our customer concentrations, expose us to on-going associated risks. These risks include, without limitation, requirements for power supplies in the rail industry, dependence on appropriations from the United States Government and the governments of foreign nations, program allocations, the potential of governmental termination of orders for convenience, and the general strength of the industry sectors in which our customers transact business.

In order to compete effectively for new business, in some cases we have invested in upfront design costs, thereby reducing initial profitability as a means of procuring new long-term programs. As part of our strategy, we adjust our pricing in order to achieve a balance which enables us both to retain repeat programs while being more competitive in bidding on new programs.

We continue to place an emphasis on securing “build to print” opportunities, which allows production work to go directly to the manufacturing floor, limiting the impact on our engineering staff. This allows us to keep our manufacturing team busy while the products being developed in-house transition to production.

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The total backlog at September 30, 2020 was $62 million, which included $24.8 million from three significant customers, compared to $46.6 million at September 30, 2019, which included $29.5 million from five significant customers. The Company's total backlog represents the estimated remaining sales value of work to be performed under firm contracts. The funded portion of this backlog at September 30, 2020 is approximately $61.5 million. This includes items that have been authorized and appropriated by Congress and/or funded by the customer. The unfunded backlog at September 30, 2020 is approximately $0.5 million and represents a firm multi-year order from a single customer for which funding has not yet been appropriated by Congress or funded by our customer. While there is no guarantee that future budgets and appropriations will provide funding for individual programs, management has included in unfunded backlog only those programs that it believes are likely to receive funding based on discussions with customers and program status. The unfunded backlog at September 30, 2019 was $2.7 million, comprised on the same multi-year order from a single customer. Contracts are subject to modification, change or cancellation, and the Company accounts for these changes as they are probable and estimable. The Company evaluates the impact of any scope modifications and will adjust reserves as information is known and estimable. Subsequent to fiscal year ended June 30, 2020, the Company received a request from a customer to stop work on a contract temporarily for a minimum of 120 days. Although the Company has determined that there is no immediate impact resulting from the request, the contract accounts for $1.7 million of the backlog expected to be filled in fiscal 2022. The Company will continue to evaluate any impact on the financial statements. The Company's backlog and risks associated with government contracts is discussed in greater detail below.

Successful conversion of engineering program backlog into sales is largely dependent on the execution and completion of our engineering design efforts. It is not uncommon to experience technical or scheduling delays which arise from time to time as a result of, among other reasons, design complexity, the availability of personnel with the requisite expertise, and the requirements to obtain customer approval at various milestones. Cost overruns which may arise from technical and schedule delays could negatively impact the timing of the conversion of backlog into sales, or the profitability of such sales. We continue to experience technical and schedule delays with our major development programs. The issues causing the delays are being resolved as they arise. Engineering programs in both the funded and unfunded portions of the current backlog aggregate $8.3 million.

The global outbreak of the novel strain of coronavirus COVID-19 disease was declared a pandemic by The World Health Organization (WHO) during March 2020. This resulted in initial country and state-wide mandated closures of non-essential businesses lasting various durations as determined by local jurisdictions. In most instances, businesses have since re-opened, some with limited or reduced capacity due to adherence and compliance with reopening and mitigation guidelines set in place to help prevent workplace exposures. Deemed an essential business, authorized by the Department of Homeland Security, we remained open and continue to be fully operational. Global supply chain disruptions from closures had a minor impact on our ability to ship product during the first quarter. However, because the effects of the pandemic continue world-wide, we believe it is likely we will continue to experience some trickle-down effects to our direct supply base which may impact our ability to ship some scheduled deliveries for the foreseeable future. Presently, we expect these disruptions to be minimal in nature and could result in our suppliers extending lead times for materials or, in some rare instances, require us to procure materials from an alternate supplier in order to meet contractual dates which could impact our anticipated material costs.

Management expects revenues in fiscal year 2021 to be higher than revenues during fiscal year 2020 and expects the net income per share to be higher in fiscal year 2021 than the net income per share during fiscal year 2020. This expectation is driven by orders already in our sales backlog.

The Company currently expects new orders in fiscal 2021 to approximate those received in fiscal year 2020. As market factors including competition and product costs impact gross profit margins, management will continue to evaluate our sales strategy, employment levels, and facility costs.

New orders received in the first three months of fiscal year 2021 were $14.3 million as compared to approximately $7.0 million of new orders received in the first three months of fiscal 2020. It is presently anticipated that a minimum of $26.7 million of orders comprising the September 30, 2020 backlog will be filled during the fiscal year ending June 30, 2021. The minimum of $26.7 million does not include any shipments, which may be made against orders subsequently received during the fiscal year ending June 30, 2021. The estimate of the September 30, 2020 backlog to be shipped in fiscal year 2021 is subject to future events, which may cause the amount of the backlog actually shipped to differ from such estimate.

In addition to the backlog, the Company currently has outstanding opportunities representing approximately $78 million in the aggregate as of November 3, 2020, for both repeat and new programs. The outstanding quotations encompass various new and previously manufactured power supplies, transformers, and subassemblies. However, there can be no assurance that the Company will acquire any of the anticipated orders described above, many of which are subject to allocations of the United States defense spending and factors affecting the defense industry.

A significant portion of the Company's business is the production of military and industrial electronic equipment for use by the U.S. and foreign governments and certain industrial customers. Net sales to four significant customers represented 61.9% of the Company's total sales for the three-month period ended September 30, 2020. Net sales to three significant customers represented 56.7% of the Company's total sales for the three-month period ended September 30, 2019. This high concentration level with these customers presents significant risk. A loss of one of these customers or programs related to these customers could significantly impact the Company. Historically, a small number of customers have accounted for a large percentage of the Company's total sales in any given fiscal year.

Critical Accounting Policies and Estimates

Management believes our most critical accounting policies include revenue recognition and cost estimation on our contracts.

Revenue

The majority of our net sales is generated from contracts with industrial manufacturers and defense companies, the Department of Defense, other agencies of the government of the United States and foreign governments for the design, development and/or manufacture of products. We provide our products and design and development services under fixed-price contracts. Under fixed-price contracts we agree to perform the specified work for a pre-determined price. To the extent our actual costs vary from the estimates upon which the price was negotiated, we will generate more or less profit or could incur a loss.

We account for a contract after it has been approved by all parties to the arrangement, the rights of the parties are identified, payment terms are identified, the contract has commercial substance, and collectability of consideration is probable. We assess each contract at its inception to determine whether it should be combined with other contracts. When making this determination, we consider factors such as whether two or more contracts were negotiated and executed at or near the same time, or were negotiated with an overall profit objective.

We evaluate the products or services promised in each contract at inception to determine whether the contract should be accounted for as having one or more performance obligations. Significant judgment is required in determining performance obligations. We determine the transaction price for each contract based on the consideration we expect to receive for the products or services being provided under the contract. The transaction price for each performance obligation is based on the estimated standalone selling price of the product or service underlying each performance obligation. Transaction prices on our contracts subject to the Federal Acquisition Regulations (FAR) are typically based on estimated costs plus a reasonable profit margin.

We recognize revenue using the output method based on the appraisal of results achieved and milestones reached or units delivered based on contractual shipment terms, typically shipping point.

Inventory

Raw materials are valued at the lower of cost (average cost) or net realizable value. Balances for slow-moving and obsolete inventory are reviewed on a regular basis by analyzing estimated demand, inventory on hand, sales levels, market conditions, and other information and reduce inventory balances based on this analysis.

Inventoried work relating to contracts in process and work in process is valued at actual production cost, including factory overhead incurred to date. Contract costs include material, subcontract costs, labor, and an allocation of overhead costs. Work in process represents spare units and parts and other inventory items acquired or produced to service units previously sold or to meet anticipated future orders. Provision for losses on contracts is made when the existence of such losses becomes probable and estimable. The provision for losses on contracts is included in other accrued expenses on the Company's balance sheet. The costs attributed to units delivered under contracts are based on the estimated average cost of all units expected to be produced. Certain contracts are expected to extend beyond twelve months.

The estimation of total cost at completion of a contract is subject to numerous variables involving contract costs and estimates as to the length of time to complete the contract. Given the significance of the estimation processes and judgments described above, it is possible that materially different amounts of expected sales and contract costs could be recorded if different assumptions were used, based on changes in circumstances, in the estimation process. When a change in expected sales value or estimated cost is determined, the change is reflected in current period earnings.

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Contract Liabilities

Contract liabilities include advance payments and billings in excess of revenue recognized.

Results of Operations

Net sales increased for the three months ended September 30, 2020 to $7,265,515 as compared to $5,923,819 for the same period in 2019. The increase in net sales is primarily due to an increase in build to print and magnetic shipments, offset in part, by a decline in power supply shipments. Build to print sales increased in the current period from multiple contracts of varying size, scope and duration in which there were no comparable sales in the same period last year, with the largest concentration of sales related to one significant contract. The increase in magnetic shipments primarily relates to shipments on one specific large engineering contract. The decrease in power supplies primarily resulted from the contract completion on one military contract in which there were no sales in the current quarter when compared to the same period last year.

We continued to be constrained by engineering design changes required to meet customer requirements, certain supplier product non-conformances, obtaining timely resolutions on issues encompassing build to print customer-owned drawings and an increase in lead times for many parts, including certain electronic components due to industry shortages and volatility within the power electronics industry. Engineering, program management, and supply chain personnel are working closely with our customers and suppliers to execute on our past due deliveries and we do not expect this situation to affect future business opportunities. We anticipate that many of these issues will be resolved during fiscal 2021.

Gross profits for the three months ended September 30, 2020 and 2019 were $1,127,374 and $1,136,348, respectively. Gross profit as a percentage of sales was 15.5% and 19.2%, for the same periods, respectively. The primary factors in determining the change in gross profit and net income are overall sales levels and product mix. The gross profits on mature products and build to print contracts are typically higher as compared to products which are still in the engineering development stage or in early stages of production. In the case of the latter, the Company can incur what it refers to as “loss contracts,” primarily on engineering design contracts in which the Company invests with the objective of developing future product sales. In any given accounting period the mix of product shipments between higher margin programs and less mature programs, and expenditures associated with loss contracts, has a significant impact on gross profit and net income.

The gross profit percentage decreased in the three months ended September 30, 2020 as compared to the same period in 2019 primarily from shipments on a specific build to print program and increased costs incurred on a specific large engineering contract. Current quarter sales on the built to print contract, with no comparable sales for the same period last year, resulted in negligible gross profit, thereby reducing the overall gross profit percentage. In addition, the Company continued to incur a program loss on a specific large engineering contract due to engineering delays, third-party supplier issues and additional testing required. Sales related to this specific contract were higher in the current quarter when compared to the same period last year, however, due to increased program spending, these sales did not contribute to gross profit, resulting in a reduction in the gross profit percentage.

Selling, general and administrative expenses were $914,626 for the three months ended September 30, 2020; a decrease of $169,586, compared to the three months ended September 30, 2019. The decrease for the three months ended September 30, 2020 as compared to the same period in fiscal year 2020 relates primarily to a decrease in employee compensation, professional services, conferences and training, travel and a reduction in board of director’s fees due to the timing of a member’s retirement. Employee compensation decreased due to fewer employees and the reduction in incurred ESOP expense as the plan shares were fully allocated as of June 30, 2020 as noted in Note 8, above.

Other income for the three months ended September 30, 2020 and 2019 was $18,345 and $47,489, respectively. The decrease for the three months ended is primarily due to a decrease in interest income on investments and income received from the sale of scrap metal. The decrease in interest income resulted from the gradual decrease in current yield percentages earned on investment securities and by a reduction in investment securities. Interest income is a function of the level of investments and investment strategies which generally tend to be conservative. The decrease in income from scrap metal sales is primarily due to a decrease in saleable metal remnants.

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The Company's effective tax rate for each of the three months ended September 30, 2020 and 2019, was 17.9%. The effective tax rate in fiscal 2021 and 2020 is less than the statutory tax rate mainly due to the benefit derived from the ESOP dividends paid on allocated shares.

Net income for the three months ended September 30, 2020, was $189,824 or $0.08 per share, basic and diluted, compared to $81,776 or $0.03 per share, basic and diluted, for the three months ended September 30, 2019. The increase in net income in the current quarter primarily resulted from the decrease in incurred selling, general, and administrative expenditures when compared to the same period in 2019.

Liquidity and Capital Resources

The Company's working capital is an appropriate indicator of the liquidity of its business, and during the past two fiscal years, the Company, when possible, has funded all of its operations with cash flows resulting from operating activities and when necessary from its existing cash and investments. The Company did not borrow any funds during the last two fiscal years. Management has available a $3,000,000 line of credit to help fund further growth or working capital needs, if necessary, but does not anticipate the need for any borrowed funds in the foreseeable future. Contingent liabilities on outstanding standby letters of credit agreements aggregated to zero at September 30, 2020 and 2019. The line of credit is reviewed annually in November for renewal by December 1st.

The Company's working capital as of September 30, 2020 and 2019 was approximately $27.7 million and $28.0 million, respectively. The Company may at times be required to repurchase shares at the ESOP participants' request at the fair market value. During the three-month period ended September 30, 2020, the company did not repurchase any shares of its common stock from the ESOP. During the three months ended September 30, 2019, the Company repurchased 333 shares previously held in the ESOP for $8,291. Under existing authorizations from the Company's Board of Directors, as of September 30, 2020, management is authorized to purchase an additional $783,460 of Company stock.

The table below presents the summary of cash flow information for the fiscal years indicated:

	Three months Ended September 30,	
	2020	2019
Net cash provided by operating activities	$ 1,377,711	$ 3,729,571
Net cash provided by investing activities	2,290,737	18,675
Net cash used in financing activities	—	(555,271)

Net cash provided by operating activities fluctuates between periods primarily as a result of differences in sales and net income, provision for income taxes, the timing of the collection of accounts receivable, purchase of inventory, and payment of accounts payable. The decrease in cash provided by operating activities compared to the prior year primarily relates to a decrease in accounts receivables collected, a decrease in contract liabilities for the collection of customer advances, the increase in prepaid expenses and other current assets, offset in part, by a reduction in spending on inventory. Net cash provided by investing activities increased in the three months ended September 30, 2020 as compared to the same period in 2019 primarily due to maturing investments that were not reinvested during the three months ended September 30, 2020. The decrease in cash used in financing activities in the current period is primarily related to dividends declared but not paid in the current quarter when compared to the same period last year. In addition, no cash proceeds were received in the the current period from the exercise of stock options when compared to the same period last year.

The Company currently believes that the cash flow generated from operations and when necessary, from cash and cash equivalents will be sufficient to meet its long-term funding requirements for the foreseeable future.

During the three months ended September 30, 2020 and 2019, the Company expended $19,807 and $94,070, respectively, for plant improvements and new equipment. The Company has budgeted approximately $200,000 for new equipment and plant improvements in fiscal year 2021. Management anticipates that the funds required will be available from current operations.

Management believes that the Company's reserve for bad debts of $3,000 is adequate given the customers with whom the Company does business. Historically, bad debt expense has been minimal.

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CAUTIONARY STATEMENT FOR PURPOSES OF THE "SAFE HARBOR" PROVISIONS OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

This report contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The terms "believe," "anticipate," "intend," "goal," "expect," and similar expressions may identify forward-looking statements. These forward-looking statements represent the Company's current expectations or beliefs concerning future events. The matters covered by these statements are subject to certain risks and uncertainties that could cause actual results to differ materially from those set forth in the forward-looking statements, including the Company's dependence on timely development, introduction and customer acceptance of new products, the impact of competition and price erosion, supply and manufacturing constraints, potential new orders from customers, the impact of cyber or other security threats or other disruptions to our business, the impact of the COVID-19 pandemic on the United States economy and our operations and other risks and uncertainties. The foregoing list should not be construed as exhaustive, and the Company disclaims any obligation subsequently to revise any forward-looking statements to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events. The Company wishes to caution readers not to place undue reliance on any such forward-looking statements, which speak only as of the date made.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

The Company is a smaller reporting company as defined under Securities and Exchange Commission Rule 12b-2. Pursuant to the exemption available to smaller reporting company issuers under Item 305 of Regulation S-K, quantitative and qualitative disclosures about market risk, the Company is not required to provide the information for this item.

Item 4. Controls and Procedures

(a) The Company's management, with the participation of the Company's chief executive officer and chief financial officer, carried out an evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on such evaluation, our chief executive officer and chief financial officer have concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

(b) There have been no changes in our internal controls over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

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PART II: Other Information and Signatures

Item 1. Legal Proceedings

We are party to various litigation matters and claims arising from time to time in the ordinary course of business. While the results of such matters cannot be predicted with certainty, we believe that the final outcome of such matters will not have a material adverse effect on our business, financial condition, results of operations or cash flows. Currently, there are no matters pending.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) Securities Sold - None

(c) Securities Repurchased

Purchases of Equity Securities

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plan or Program	Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plan or Program (1)
July 1 – July 31, 2020	--	--	--	$783,460
August 1 – August 31, 2020	--	--	--	$783,460
September 1 – September 30, 2020	--	--	--	$783,460

(1) Pursuant to a prior Board of Directors authorization, as of September 30, 2020 the Company can repurchase up to $783,460 of its common stock pursuant to an ongoing plan.

Item 3. Defaults Upon Senior Securities

None

Item 4. Mine Safety Disclosures

Not applicable

Item 5. Other Information

None

Item 6. Exhibits

31.1 Certification of the Chief Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

31.2 Certification of the Principal Financial Officer and Executive Vice President pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

32.1 Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

32.2 Certification of the Principal Financial Officer and Executive Vice President pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ESPEY MFG. & ELECTRONICS CORP.

/s/ Patrick Enright Jr.
Patrick Enright Jr.
President and Chief Executive Officer

/s/David O'Neil
David O'Neil
Principal Financial Officer and Executive Vice President

Date: November 16, 2020

EXHIBIT 31.1
Certification of the Chief Executive Officer
Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934,
as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Patrick Enright Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Espey Mfg. & Electronics Corp;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15(d)-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15 (d)-15(f)) for the registrant and have:
   (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
   (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
   (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
   (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of registrant’s board of directors (or persons performing the equivalent functions):
   (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
   (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: November 16, 2020

/s/ Patrick Enright Jr.
Patrick Enright Jr.
President and Chief Executive Officer

EXHIBIT 31.2
Certification of the Principal Financial Officer and Executive Vice President
Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934,
as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, David O'Neil, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Espey Mfg. & Electronics Corp;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15(d)-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15 (d)-15(f)) for the registrant and have:
   (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
   (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
   (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
   (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
   (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
   (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 16, 2020

/s/David O'Neil
David O'Neil
Principal Financial Officer and Executive Vice President

EXHIBIT 32.1
Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350,
as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with this quarterly report of Espey Mfg. & Electronics Corp. (the "Company") on Form 10-Q for the period ended September 30, 2020 as filed with the Securities and Exchange Commission on the date hereof (the “report”), I, Patrick Enright Jr., President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. The information contained in this report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 16, 2020

/s/ Patrick Enright Jr.
Patrick Enright Jr.
President and Chief Executive Officer

EXHIBIT 32.2

Certification of the Principal Financial Officer and Executive Vice President pursuant to 18 U.S.C. Section 1350,
as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with this quarterly report of Espey Mfg. & Electronics Corp. (the "Company") on Form 10-Q for the period ended September 30, 2020 as filed with the Securities and Exchange Commission on the date hereof (the “report”), I, David O’Neil, Principal Financial Officer and Executive Vice President of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

1. The report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

2. The information contained in this report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 16, 2020

/s/David O’Neil
David O’Neil
Principal Financial Officer and Executive Vice President